



VICKSBURG SPORTS COMPLEX OPTIMIZATION OPPORTUNITY

MARCH 11, 2024



OUR MISSION

TO IMPROVE THE
HEALTH AND ECONOMIC
VITALITY OF THE
COMMUNITIES
WE SERVE

HILLSBOROUGH, NJ Wheeling, WV Bridgeport, WV Harrisonburg, VA Rocky Mount, NC Elizabethtown, Ky KINGSPORT, TN
GATLINBURG, TN
EDMOND, OK
HILLIARD, OH
MYRTLE BEACH, SC
MORRISTOWN, TN

HOOVER, AL
ALBERTVILLE, AL
PANAMA CITY BEACH, FL
STARKVILLE, MS
SANDUSKY, OH
NAPLES, FL

COCOA, FL WEST MONROE, LA Brandon, MS Gardendale, Al Melbourne, FL Bedford Park, IL TAMARAC, FL OVERLAND PARK, KS BRANSON, MO BRYAN, TX ODESSA, TX PECOS, TX CARSON, CA
OLDSMAR, FL
XENIA, OH
SPRINGFIELD, IL
LEETSDALE, PA
HUNTSVILLE, AL

BRYAN, TX Springfield, Mo Mattoon, IL Casper, Wy Paducah, Ky Artesia, NM



2,700+TEAM
MEMBERS

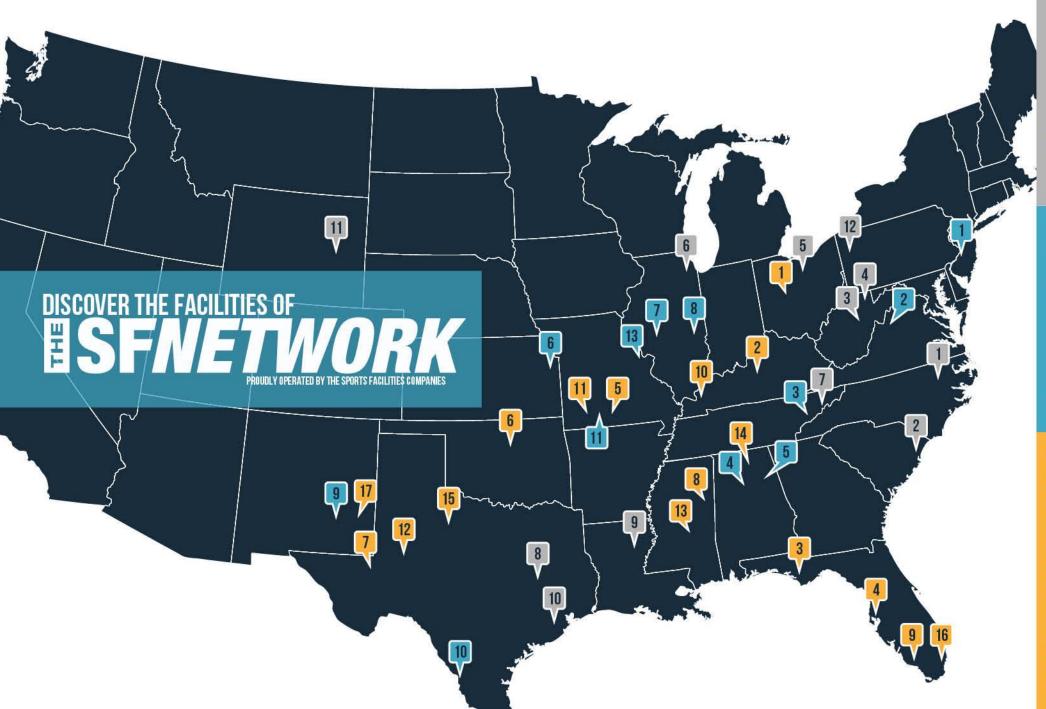
100+ CORPORATE TEAM MEMBERS 3,000+ COMMUNITIES SERVED

> \$15B PLANNED PROJECTS

51 VENUES UNDER MANAGEMENT

13
VENUES IN
DEVELOPMENT

30,000,000 VISITS PER YEAR THROUGH THE SFNETWORK



INDOOR FACILITIES

1 ROCKY MOUNT, NC ROCKY MOUNT EVENT CENTER 2 MYRTLE BEACH, SC MYRTLE BEACH SPORTS CENTER 3 BRIDGEPORT, WV THE BRIDGE SPORTS COMPLEX 4 WHEELING, WV HIGHLANDS SPORTS COMPLEX 5 SANDUSKY, OH CEDAR POINT SPORTS CENTER 6 BEDFORD PARK, IL WINTRUST SPORTS COMPLEX 7 MORRISTOWN, TN 8 BRYAN, TX LEGENDS EVENT CENTER 9 WEST MONROE, LA **WEST MONROE SPORTS & EVENTS** 10 FORT BEND, TX FORT BEND EPICENTER 11 CASPER, WY WYO SPORTS RANCH 12 LEETSBALE PA RIZE SPORTS

INDOOR/OUTDOOR FACILITIES

1 HILLSBOROUGH, NJ IRON FEAK SPORTS & EVENTS

2 HARRISONBURG, VA

HORIZONS EDGE SPORTS CAMPUS

3 GATLINBURG, TN

ROCKYTOP SPORTS WORLD HOOVER MET COMPLEX

SCHEELS SPORTS PARK AT LEGACY POINTE

BUENA VISTA SPORTS COMPLEX & WATERPARK

EMERALD AGRES SPORTS CONNECTION

BETTY & BOBBY ALLISON SPORTS TOWN ALABAMA AGM UNIVERSITY

ARTESIA AGUATIC CENTER

4 HOOVER, AL 5 ALBERTVILLE, AL

SAND MOUNTAIN PARK & AMPHITHEATER

6 OVERLAND PARK, KS

ADVENT HEALTH SPORTS PARK

7 SPRINGFIELD, IL

8 MATTOON, IL

9 ARTESIA, NM

10 LAREDO, TX

11 SPRINGFIELD, MO

12 HUNTSVILLE AL

13 CHESTERFIELD, MO

CHESTERFIELD VALLEY ATHLETIC COMPLEX

OUTDOOR FACILITIES

1 XENIA, OH ATHLETES IN ACTION

2 ELIZABETHTOWN, KY **ELIZABETHTOWN SPORTS PARK**

3 PANAMA CITY BEACH, FL PUBLIX SPORTS PARK

4 OLDSMAR FL **EMPOWER ADVENTURES**

5 BRANSON, MO BALLPARKS OF AMERICA

6 EDMOND, OK PELICAN BAY AQUATICS

7 PECOS, TX CYCLONE BALLPARKS

8 STARKVILLE, MS CORNERSTONE SPORTS COMPLEX

9 NAPLES, FL PARADISE COAST SPORTS COMPLEX

10 PADUCAH, KY MCCRACKEN COUNTY SPORTS COMPLEX

11 REEDS SPRING, MO SHO-ME BASEBALL CAMP

THE BASIN SPORTS COMPLEX 12 ODESSA, TX

13 BRANDON, MS BRANDON PARKS & RECREATION

14 GARDENDALE, AL BILL NOBLE PARK

15 ABILENE, TX ADVENTURE COVE AQUATICS PARK

16 TAMARAC, FL CAPORELLA AQUATIC CENTER

17 ARTESIA, NM

ARTESIA AQUATIC CENTER

OPTIMIZING THE DESTINATION

FINANCIAL & OPERATIONS PLANNING
DESIGN & DEVELOPMENT
OPERATIONAL PRE-OPENING



HOW IT WORKS: TRANSITIONING OPERATIONS





GOALS & VISION

OPTIMIZE THE OPERATIONS OF THE **VICKSBURG SPORTS COMPLEX TO** IMPROVE LOCAL OPPORTUNITIES, MAXIMIZE ECONOMIC IMPACT, AND CREATE RETURN ON INVESTMENT FOR THE CITY OF VICKSBURG.



STRATEGIC PLAN

ALIGNING THE PATH FORWARD

- 1. LOCAL USE +
- 2. ECONOMIC IMPACT +
- 3. FINANCIAL SUSTAINABILITY

4. GOAL ALIGNMENT





ONBOARDING



COLE LACEY MISSISSIPPI VP OF OPERATIONS

> GENERAL MANAGER

O GUEST¹ST

ACCOUNTING & FINANCE

RECRUITING & HR

FOOD & BEVERAGE

MARKETING

PROGRAMMING

OPERATIONS

LEGAL & RISK

TECHNOLOGY & SYSTEMS

FINANCE & OFFICE MANAGER

ADMINISTRATION SUPPORT

MARKETING & SPONSORSHIP

EVENT SUPPORT STAFF

EVENT & PROGRAM

SALES

FOOD/BEV & RETAIL MANAGER

FOOD & BEVERAGE SUPPORT STAFF

OPERATIONS MANAGER

FACILITY SUPPORT STAFF



DESTINATION MARKETING

PLACEMAKING & DIFFERENTIATION

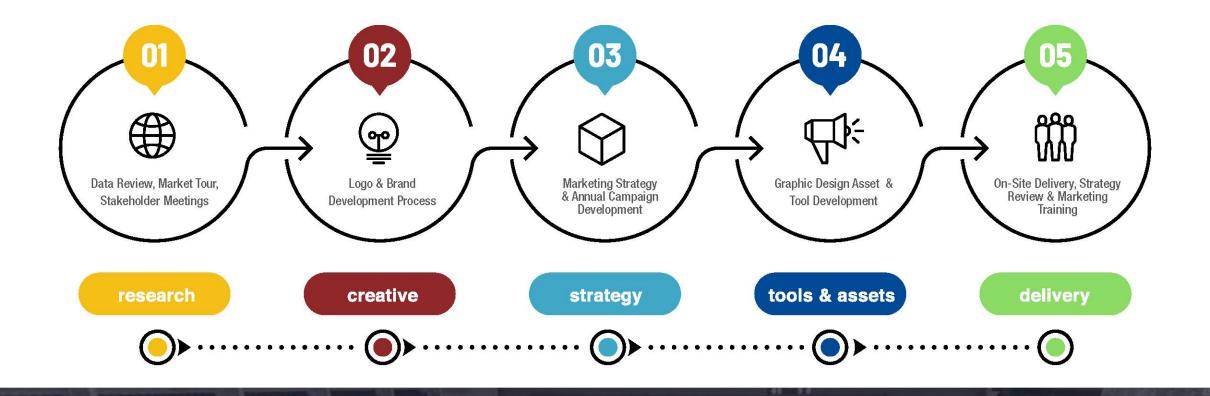
WEBSITE & DIGITAL MARKETING

COMMUNITY & SPORTS TOURISM

SFC NATIONAL MARKETING CO-OP

SOCIAL MEDIA

VIDEO & PHOTGRAPHY



BRAND DEVELOPMENT & MARKETING STRATEGY PROCESS OVERVIEW







NATIONAL MARKETING WITH THE NETWORK

OUR VENUES ARE BETTER TOGETHER WITH COOP MARKETING



MAXIMIZE BUDGET

CLIENTS IN THE NETWORK GET MORE IMPACT FROM THEIR MARKETING BUDGET



EASY BUTTON

ALL COOP INITIATIVES ARE LED AND EXECUTED BY SFC'S IN-HOUSE AGENCY



NATIONAL PRESENCE

CAPITALIZE ON SFC'S NATIONAL MARKETING Presence Through PR, Media Buys, & More



MAXIMIZE IMPACT

- BRING THE BEST PARTNERS & THE BIGGEST EVENTS
- CREATIVITY OF PROGRAMMING
- ON-SITE EXPERIENCE
- CONTROL THE MARKET































United Soccer League





SFNETWORK





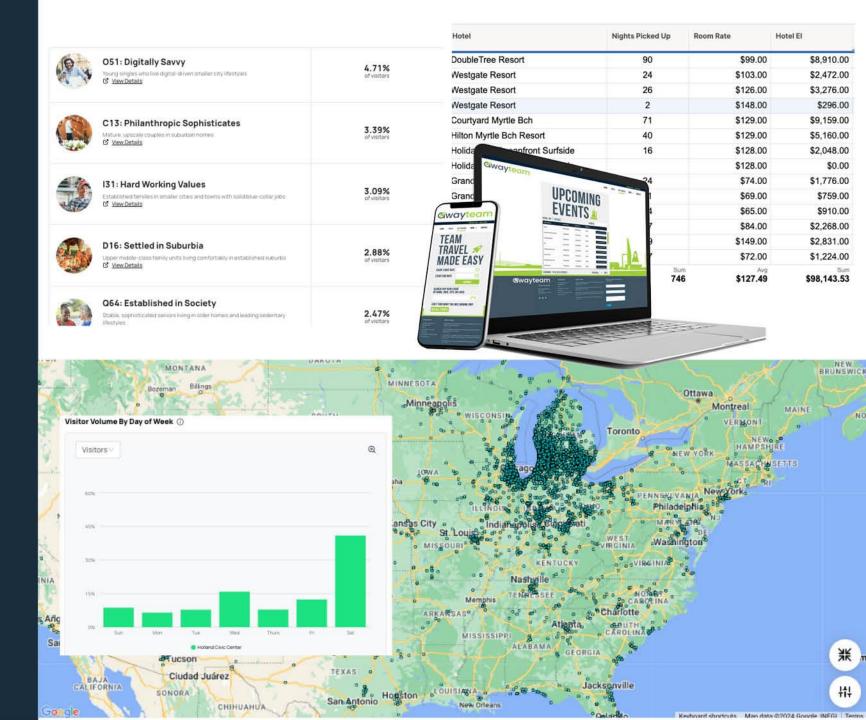






TRACKING IMPACT

- MOBILYTIC TRACKING & DATA
- AWAYTEAM
- ON-SITE SURVEYS
- 3RD PARTY / PARTNER REVIEW & ASSESSMENTS



INCREASED LOCAL-USE

- PARKS AND RECREATION
- ACCESS PROGRAM
- NON-SPORTS PROGRAMMING
- MAXIMIZING COMMUNITY ACCESS
- CUSTOMIZING LOCAL PROGRAMS
- "PUT IT ON THE LIST"









REGULAR MEETINGS & UPDATES NO SURPRISES



RELIABLE/TRANSPARENT FINANCIAL REPORTING



ON-SITE Leadership



INDUSTRY LEADING EXPERTISE

YOUR OPERATING PARTNER

HERE'S HOW WE WORK:

COLLABORATION IS OUR CORE

WE WORK WITH YOUR TEAM & COMMUNITY

YOUR GOALS = OUR GOALS

100% ALIGNMENT ON THE DESIRED OUTCOMES

SCOREBOARD MATTERS

WE'RE ACCOUNTABLE TO PRODUCING RESULTS